



CGS 62nd ANNUAL MEETING PROGRAM

WEDNESDAY, DECEMBER 7

8:00 AM - 6:00 PM **REGISTRATION** **NORTH REGISTRATION**

8:30 AM - 12:00 PM **CGS BOARD OF DIRECTORS MEETING** **FOOTHILL E**
Julie Coonrod, Chair, Board of Directors, Council of Graduate Schools and Dean, Graduate Studies, The University of New Mexico

9:00 AM - 11:00 AM **PRE-MEETING WORKSHOPS (PRE-REGISTRATION REQUIRED)**

MAKING THE CASE FOR CENTRALIZED SUPPORT OF GRADUATE EDUCATION **YERBA BUENA SALONS 1-3**

Making the case for the resources necessary to support graduate students' academic and career success is perhaps the single most important part of a dean's job. Sometimes, this work involves advocating for a graduate school or other central office. Learn from colleagues who have served as CGS consultants on this topic about the common issues that graduate leaders face and the strategies, tactics, tools, and resources that can help deans lead, rather than lag, organizational transformation.

Moderator: Robert Augustine, Senior Vice President Emeritus, Council of Graduate Schools

Speakers: James Ahern, Vice Provost and Dean, School of Graduate Education, University of Wyoming

Lisa Boehm, Dean, College of Graduate Studies, Bridgewater State University

Laurence Bray, Associate Provost, Graduate Education, George Mason University

William Karpus, Dean, Graduate School, University of Wisconsin-Madison

NAVIGATING IN A SEA OF UNCERTAINTY: LEGAL ISSUES IN GRADUATE EDUCATION **YERBA BUENA SALONS 10-12**

Legal decisions at all levels are shaping the evolution of the American higher education enterprise. Graduate education is no exception. Join our speaker as he provides an overview of selected legal issues currently affecting graduate schools and share some practical methods on engaging legal counsel on matters facing graduate deans.

Speaker: David M. Robinson, Chief Campus Counsel, University of California, Berkeley

NEW MODELS OF INTERNATIONAL RECRUITMENT AND STUDENT SUPPORT **YERBA BUENA SALONS 4-6**

Changes in the composition of international sending countries brings new questions and challenges. What are the benefits of engaging recruiting services versus utilizing university resources to establish on the ground networks in emerging markets? What are successful models of student financial support with both new and well-established partners? This workshop will provide concrete examples of existing models and a forum for discussing innovations in international student recruitment.

Speakers: *Mary Carrington, Interim Executive Director, Graduate Studies, Governor's State University*
Jean-Pierre Delplanque, Vice Provost and Dean, Graduate Studies, University of California, Davis
Michael Lazzara, Associate Vice Provost of Academic Programs and Partnerships, Global Affairs, University of California, Davis
Curt Rom, Dean, Graduate School and International Education, University of Arkansas

LUNCH ON YOUR OWN

2:00 PM - 4:00 PM

PRE-MEETING WORKSHOPS (PRE-REGISTRATION REQUIRED)

MENTORING TO SUPPORT DIVERSE STUDENTS AND CAREERS **YERBA BUENA SALONS 10-12**

A student-centered approach to mentoring recognizes student's unique experiences: the mentor is prepared to recognize the identities students bring to graduate school, to understand the challenges and needs they encounter in navigating the degree, and to support diverse career goals. This session will provide strategies for engaging the student as a co-collaborator in the mentoring process and provide data and insights from mature mentoring models.

Speakers: *David Daleke, Interim Dean, Graduate School and Vice Provost, Graduate Education and Health Sciences, Indiana University*
Debra Jackson, Associate Vice President, Academic Affairs and Dean, Academic Programs, California State University, Bakersfield

REDUCING THE COST OF A GRADUATE DEGREE: STRATEGIES TO SUPPORT STUDENT PROGRESS AND COMPLETION **YERBA BUENA SALONS 4-6**

As conversations about graduate student debt continue, graduate leaders understand the need to reduce costs while maintaining high program standards and levels of student satisfaction. To achieve these goals, many institutions have implemented programs and policies that accelerate time to degree, utilize online and hybrid modalities, and increase transferable credit. This workshop will feature several successful models as well as tactics to manage obstacles that may hinder innovation.

Speakers: *Wojtek Chodzko-Zajko, Dean, Graduate College, University of Illinois, Urbana-Champaign*
Mark Garrison, Dean, Graduate Studies, Morgan State University
Elizabeth Wentz, Vice Provost and Dean, Graduate College, Arizona State University

REVIEW OF GRADUATE PROGRAMS: MASTER'S AND DOCTORAL **YERBA BUENA SALONS 1-3**

Assessing the quality of master's and doctoral programs is essential for effective decision making and optimal impact. The presenters will provide strategies for meaningful and manageable program review. Participants will discuss review processes using program outcomes for impact, and directions needed for innovation, and change. Presenters will conclude with perspectives on how to incorporate feedback from external reviewers and accreditation requirements into program reviews.

Speakers: *David Engelke, Dean, Graduate School, University of Colorado Denver/Anschutz Medical Campus*
Peter Harries, Dean, Graduate School, North Carolina State University
Joy Williamson-Lott, Dean, Graduate School, University of Washington

FUNDRAISING AS A CRITICAL INSTRUMENT FOR IMPROVING GRADUATE EDUCATION

YERBA BUENA SALONS 13-15

In times of financial stress, private fundraising is both more essential and more challenging. This workshop will explore how a graduate school can secure philanthropic support when it has to compete with undergraduate colleges and professional schools on universities' fundraising priority lists. The speakers will share best practices on how to implement targeted fundraising for the graduate school within the larger context of the university. They will also address the use of internal and external strategies to collaborate when setting priorities and communicating development objectives within and among university units.

Speakers: John Lofthus, Assistant Dean, Development, Graduate Division, University of California, Santa Barbara

Lisa Tedesco, Dean Emerita, James T. Laney School of Graduate Studies, Emory University and Dean-in-Residence (2021-2022), Council of Graduate Schools

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|--------------------------|---|----------------------------|
| 4:00 PM - 5:00 PM | HSI NETWORKING | NOB HILL A |
| | Join your HSI colleagues in a discussion of our shared goals of enrolling, supporting, and graduating increased numbers of Hispanic masters and doctoral students. Learn about the newly formed alliance of Hispanic Serving Research Universities (HSRU) Alliance and its goals to double the number of Hispanic doctoral students toward a 20% increase in the Hispanic professoriate. Conversation will focus on strategies for reaching those goals and the way that work of all institutions can contribute to it. | |
| 4:00 PM - 5:00 PM | HBCU NETWORKING | NOB HILL B |
| | Attention HBCU colleagues. Join this networking event and meet with colleagues at other HBCU institutions to catch-up, share ideas and initiatives, and discuss common issues and interests. | |
| 4:30 PM - 5:30 PM | LGBTQ+ NETWORKING | NOB HILL C |
| | All LGBTQ+ and allied attendees are encouraged to attend this networking event. In addition to building community and discussing current climate, we hope for sharing of ideas and discussion of repositories to help build greater supports for your LGBTQ+ graduate students. | |
| 5:00 PM - 6:00 PM | NEW MEMBER AND FIRST-TIME ATTENDEE MEET AND GREET | ATRIUM |
| | Don't miss this opportunity to meet CGS staff and other first-time attendees. All first-time attendees and new members are encouraged to attend this networking event. | |
| 6:00 PM - 7:30 PM | OPENING RECEPTION | YERBA BUENA SALON 8 |

THURSDAY, DECEMBER 8

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|--------------------------|---|----------------------------|
| 7:00 AM - 5:00 PM | REGISTRATION | NORTH REGISTRATION |
| 7:00 AM - 8:30 AM | CGS ADVISORY COMMITTEE ON ADVOCACY AND PUBLIC POLICY MEETING | NOB HILL A |
| 7:00 AM - 8:30 AM | CGS RESEARCH AND INFORMATION SERVICES COMMITTEE MEETING | NOB HILL B |
| 7:30 AM - 8:30 AM | PROQUEST, PART OF CLARIVATE BREAKFAST | YERBA BUENA SALON 8 |
- Breakfast open to all attendees*
- THE GRADUATE STUDENT PERSPECTIVE: APPROACHES TO TEXT AND DATA MINING**
- This panel will explore the role of state-of-the-art technologies in accelerating the research process and disseminating findings. One former and two current graduate students from Stanford University will share their experiences working on text and data mining projects. Discussion will highlight ProQuest's TDM Studio (a collaborative text and data mining

workbench platform) and analytic enhancements (citation connections) to the ProQuest Dissertations & Theses Global collection.

Speakers: Levi Boxell, Alum, PhD Economics, School of Humanities & Sciences, Stanford University
Taylor LiCausi, Doctoral Candidate, Graduate School of Education, Stanford University
Gilia C. Smith, PhD, Director of Academic Relations, ProQuest, part of Clarivate

- 7:30 AM - 8:30 AM** **NETWORKING BREAKFAST FOR ASSISTANT AND ASSOCIATE DEANS** **SOMA**
SPONSORED BY DUOLINGO ENGLISH TEST
President: *Lisa Tedesco, Dean Emerita, James T. Laney School of Graduate Studies, Emory University and Dean-in-Residence (2021-2022), Council of Graduate Schools*
- 8:00 AM - 8:30 AM** **MORNING COFFEE** **YERBA BUENA SALON 7**
- 8:00 AM - 12:00 PM** **EXHIBITS OPEN** **YERBA BUENA SALON 7**
- 8:30 AM – 9:00 AM** **WELCOME AND OPENING SESSION** **YERBA BUENA SALON 9**
Julie Coonrod, Chair, Board of Directors, Council of Graduate Schools and Dean, Graduate Studies, The University of New Mexico
Suzanne T. Ortega, President, Council of Graduate Schools
- 9:00 AM - 10:00 AM** **PLENARY I** **YERBA BUENA SALON 9**
THE SUPREME COURT AND THE FUTURE OF DIVERSITY IN HIGHER EDUCATION- LAPIDUS LECTURE
The LaPidus lecture was established to honor the late Jules B. LaPidus, a past-president of CGS. The lecture is delivered each year by an international leader and visionary thinker.
The Supreme Court has two cases on its docket concerning the future of affirmative actions by public and private colleges and universities. What are the cases before the Court and what is the Court likely to do? If the Court overrules precedents and concludes that colleges and universities cannot use race as a factor in admissions decisions, what steps will schools be able to take to ensure a diverse student body and diverse faculty?
Chair: Julie Coonrod, Chair, Board of Directors, Council of Graduate Schools and Dean, Graduate Studies, The University of New Mexico
Speaker: Gary Orfield, Distinguished Research Professor of Education, Law, Political Science and Urban Planning, UCLA School of Law
- 10:00 AM - 10:45 AM** **REFRESHMENT BREAK** **YERBA BUENA SALON 7**
SPONSORED BY:
UNIVERSITY OF CALIFORNIA, BERKELEY
UNIVERSITY OF CALIFORNIA, DAVIS
UNIVERSITY OF CALIFORNIA, IRVINE
UNIVERSITY OF CALIFORNIA, LOS ANGELES
UNIVERSITY OF CALIFORNIA, MERCED
UNIVERSITY OF CALIFORNIA, RIVERSIDE
UNIVERSITY OF CALIFORNIA, SAN DIEGO
UNIVERSITY OF CALIFORNIA, SAN FRANCISCO
UNIVERSITY OF CALIFORNIA, SANTA BARBARA
UNIVERSITY OF CALIFORNIA, SANTA CRUZ
- 10:00 AM - 10:45 AM** **HUMANITIES COALITION GROUP MEETING** **NOB HILL C**
- 10:45 AM - 11:45 AM** **CONCURRENT SESSIONS**
STEWARDS OF PLACE: REGIONAL COMPREHENSIVE UNIVERSITIES YERBA BUENA SALONS 10-12 AND THEIR IMPORTANCE TO STATE AND LOCAL COMMUNITIES
In this session, panelists will participate in an in-depth discussion on the important role that graduate education at regional universities plays in preparing students for jobs that are critical

to local and state economies; developing diverse pipelines for faculty at all levels of education, including K-12 schools and community colleges; and providing expertise and research to address community needs. In addition, during the session insights from recent research and policy projects will be shared.

*Speakers: Kristen Eichhorn, Dean, Graduate Studies, State University of New York, Oswego
Brian Kloeppe, Dean, Graduate School and Research, Western Carolina University
Chevelle Newsome, Dean, Graduate Studies, California State University, Sacramento*

BEYOND GRANT WRITING: PREPARING HUMANITIES PHD'S TO NAVIGATE THE WORLD OF SPONSORED PROJECTS YERBA BUENA SALONS 13-15

Grant-writing skills, exposure to the diverse landscape of funding bodies, and networks in the foundation world can help PhDs support their own scholarship as well as the work of institutions that employ them. Learn how universities participating in a Mellon-funded CGS project are expanding the preparation of humanities PhDs in this area, supporting transitions to careers both inside and outside academia.

*Speakers: Emily Barman, Dean, Graduate School and Vice Provost, Graduate Education, Loyola University Chicago
Stephen Crites, Dean, Graduate School, and Vice Provost, Graduate Studies, The University of Texas at El Paso
Gillian Hayes, Dean, Graduate Division and Vice Provost, Graduate Education, University of California, Irvine*

ADDRESSING ENROLLMENT STAFFING CHALLENGES YERBA BUENA SALONS 4-6 **SPONSORED BY EAB**

Throughout the pandemic, higher education lost up to 11% of its labor force. Join us for an in-depth discussion of the workplace stressors and talent shortages impacting graduate schools and enrollment teams. Attendees will learn how graduate leaders' perceptions of their work environment has changed in recent years and key capabilities graduate schools can invest in to be competitive in a crowded talent landscape.

*Speakers: Beth Donaldson, Senior Consultant and Principal, EAB
Chad Eickhoff, Chief Enrollment Strategist, Northern Arizona University
Maribeth Watwood, Dean, Graduate College, Northern Arizona University*

CREATING COMMUNITY AND PROGRAM INCLUSIVITY AND SUPPORT YERBA BUENA SALONS 1-3 *NAGS organized session*

Understanding the available initiatives and resources available to support institutional and department-based inclusivity and equity is crucial toward making progress on DEI-related efforts. Panelists in this session will discuss leading activities from a variety of angles and sectors, including the Council of Graduate Schools' Social Justice and Anti-Racism Resources, the National Science Foundation's Unlearning Racism in Geosciences (URGE) program and intersecting efforts between community-engaged scholarship and equity and inclusion.

*Speakers: Barbara Knuth, Professor and Graduate School Dean Emerita, Cornell University
Dovev Levine, Assistant Dean, Graduate School, University of New Hampshire
Alexandra Padilla, WHOI-USGS Postdoctoral Scholar, Department of Applied Ocean Physics and Engineering, Woods Hole Oceanographic Institution*

12:00 PM - 1:30 PM

AWARDS CEREMONY AND LUNCHEON YERBA BUENA SALON 8

Presider: Suzanne T. Ortega, President, Council of Graduate Schools

CGS/PROQUEST DISSERTATION AWARD IN MATHEMATICS, PHYSICAL SCIENCES, AND ENGINEERING

CGS/PROQUEST DISSERTATION AWARD IN THE SOCIAL SCIENCES

GUSTAVE O. ARLT AWARD

ASSISTANT AND ASSOCIATE DEANS LEADERSHIP AWARD

Award support provided by Duolingo English Test

DEBRA W. STEWART LEADERSHIP AWARD

ETS/CGS AWARD FOR INNOVATION IN PROMOTING SUCCESS IN GRADUATE EDUCATION

2:00 PM - 5:00 PM **EXHIBITS OPEN** **YERBA BUENA SALON 7**

2:30 PM - 4:00 PM **PLENARY II** **YERBA BUENA SALON 9**

MASTER'S AND DOCTORAL EDUCATION AND THE FUTURE OF WORK

How will master's and doctoral education need to evolve to meet the changing needs of the highly skilled workforce? Matt Sigelman, President of the Burning Glass Institute, will share recent labor market data and insights designed to help graduate deans and programs respond to the current moment and prepare for the future. Participants will learn about trends relevant to specific fields, degrees, and jobs.

Chair: Rodney Priestly, Dean, Graduate School, Princeton University

Speaker: Matt Sigelman, President, The Burning Glass Institute

4:00 PM - 4:30 PM **REFRESHMENT BREAK** **YERBA BUENA SALON 7**

SPONSORED BY:

CALIFORNIA STATE UNIVERSITY, STANISLAUS

SAN DIEGO STATE UNIVERSITY

4:30 PM - 5:30 PM **CONCURRENT SESSIONS**

THE NEW FACE OF STUDENT AFFAIRS IN GRADUATE SCHOOL **YERBA BUENA SALONS 10-12**

The COVID pandemic and political landscape of race and reproductive rights have created new and increasing demands for student affairs support for graduate students. This session will address what constitutes the landscape of graduate student affairs and what partnerships, resources, and staffing are needed to meet demand and enhance effectiveness of the services provided.

Speakers: Susan Carvalho, Associate Provost and Dean, Graduate School, The University of Alabama

Bonnie Ferri, Vice Provost, Graduate and Postdoctoral Education, Georgia Tech

Chris Nelson, Dean, School of Graduate Studies, University of North Dakota

TEACHING THE WORLD: MENTORING IN A GLOBAL CONTEXT **YERBA BUENA SALONS 13-15**

Graduate schools are globalizing. To serve a more international body of students, mentors should reach across national boundaries to learn from one another in developing new training strategies and practices. This session will explore how graduate education leaders from across the globe have evolved new philosophies, strategies, and practices to support diverse, international student bodies.

Speakers: Hans-Joachim Bungartz, Graduate Dean, Technical University of Munich

Graham Hammill, Vice Provost, Academic Affairs and Dean, Graduate School, University at Buffalo, SUNY

Adham Ramadan, Associate Provost for Research and Dean of Graduate Studies, the American University in Cairo

TECHNOLOGY AND TOOLS IN GRADUATE ENROLLMENT MANAGEMENT **YERBA BUENA SALONS 4-6**

SPONSORED BY LIAISON INTERNATIONAL

From CRM and advanced analytics for enrollment marketing to custom apps focused on financial aid and student success, graduate leaders are under increasing pressure to assess and implement technology that will support their university's goals. This session will provide a framework for evaluating technology solutions, review some of the most popular tools in the grad space, and challenge participants to think strategically about their tech investments.

Speakers: Julie Masterson, Associate Provost and Dean, Graduate College, Missouri State University

Stephen Taylor, Research Director, Graduate Education, Liaison International

EMPOWERING UNIVERSITIES' MASTER'S AND DOCTORAL STUDENTS FOR TOMORROW: THE HUMANITIES WITHOUT WALLS CONSORTIUM AND NEW PATHWAYS FOR GRADUATE TRAINING

YERBA BUENA SALONS 1-3

MAGS organized session

Since 2014, the Humanities Without Walls (HWW) consortium based at the Humanities Research Institute at the University of Illinois, Urbana-Champaign, and funded from The Andrew W. Mellon Foundation, has offered a three-week summer fellowship workshop introducing PhD students in the humanities to career paths available with advanced degrees. This panel will explore HWW's impact on the evolution of career diversity programming linking graduate students, faculty, and university leadership as co-designers in graduate education reform efforts.

Speakers: Nusaiba Chowdhury, PhD Candidate, Anthropology and 2022 Humanities Without Walls Fellow, Southern Methodist University

Christine Getz, Associate Dean, Graduate Education and Outreach and Engagement, College of Liberal Arts and Sciences, University of Iowa

Margaret Nettesheim Hoffmann, Associate Director of Career Diversity, Humanities Without Walls, Marquette University

Douglas Woods, Vice Provost, Professional and Graduate Studies and Dean, Graduate School, Marquette University

5:30 PM - 6:00 PM

CENTER FOR THE INTEGRATION OF RESEARCH, TEACHING AND LEARNING (CIRTL) MEET AND GREET

NOB HILL A

CIRTL is committed to advancing the teaching of STEM disciplines in higher education through a learning community of diverse research universities mutually engaged in teaching-as-research activities. This meet and greet event is open to all current and prospective CIRTL members.

6:00 PM - 7:00 PM

**RECEPTION FOR ALL PARTICIPANTS
SPONSORED BY CAYUSE AND NATURE PORTFOLIO**

YERBA BUENA SALON 8

FRIDAY, DECEMBER 9

7:30 AM - 5:00 PM

REGISTRATION

NORTH REGISTRATION

7:00 AM - 8:30 AM

CGS DIVERSITY AND INCLUSIVENESS ADVISORY COMMITTEE MEETING

NOB HILL C

7:30 AM - 8:30 AM

ETS BREAKFAST

YERBA BUENA SALON 8

Breakfast open to all attendees

THROUGH THE LEARNER LENS: BUILDING A GRADUATE COMMUNITY

The current higher education landscape reflects the many paths that learners embark on to pursue their individual goals. Every learner has distinct needs and access to resources and tools as they apply, enroll and succeed in graduate-level work. This panel will discuss the needs of prospective and current students, as well as recent research aimed at helping institutions understand the inherent differences in today's learner journeys.

Moderator: Jack Klett, Associate Director of Academic Partnerships, Global Higher Education, ETS

Speakers: John Augusto, ETS Graduate Education Advisor and Associate Dean, Strategic Initiatives, Georgia State University

Julie J. Masterson, Associate Provost and Dean, Graduate College, Missouri State University

Chevelle Newsome, Dean, Graduate Studies, California State University Sacramento

7:30 AM - 9:00 AM

NAGS EXECUTIVE COMMITTEE BREAKFAST

NOB HILL A

7:30 AM - 9:00 AM

WAGS EXECUTIVE COMMITTEE BREAKFAST

NOB HILL B

8:00 AM - 9:00 AM	MORNING COFFEE	YERBA BUENA SALON 7
8:00 AM - 12:00 PM	EXHIBITS OPEN	YERBA BUENA SALON 7
9:00 AM - 10:30 AM	PLENARY III	YERBA BUENA SALON 9
	CATALYZING INNOVATION AND PROGRESS: A CONVERSATION WITH LUIS VON AHN	
	In this moderated discussion, technology pioneer Luis von Ahn will share his perspective on a number of topics including graduate education as an incubator for innovation, how technology can address complex global challenges, and the importance of expanding educational opportunities with the Global South.	
	<i>Chair: Michael Cunningham, Associate Provost for Graduate Studies and Research, Tulane University</i>	
	<i>Speaker: Luis von Ahn, Founder and President, Luis von Ahn Foundation</i>	
10:30 AM - 11:00 AM	REFRESHMENT BREAK	YERBA BUENA SALON 7
	SPONSORED BY: ARIZONA STATE UNIVERSITY NORTHERN ARIZONA UNIVERSITY UNIVERSITY OF OREGON	
11:00 AM - 12:00 PM	CONCURRENT SESSIONS	
	NEW MODELS FOR GRADUATE EDUCATION COLLABORATIONS WITH/AND IN AFRICA	YERBA BUENA SALONS 10-12
	Internationalization, student mobility, and the preparation of future faculty are key elements of a graduate school's strategic planning process. What do modern global partnerships look like? How can we build a global network of networks that fosters two-way student exchanges? New and emerging models of collaboration and capacity building with universities in Africa are explored in this session.	
	<i>Speakers: H. Dele Davies, Senior Vice Chancellor, Academic Affairs and Dean, Graduate Studies, University of Nebraska Medical Center</i>	
	<i>Mark Garrison, Dean, Graduate Studies, Morgan State University</i>	
	<i>June-Rose Ngcobo, Manager, International Partnerships and Projects and Acting Head, Graduate Support Hub, University of Pretoria</i>	
	MAKING AN IMPACT: RETHINKING PHD TRAINING THROUGH COMMUNITY ENGAGEMENT	YERBA BUENA SALONS 13-15
	This presentation will demonstrate how creating frameworks that highlight the public impact and transferability of graduate training to the broader, non-academic community can serve to motivate students, especially those for whom care, social justice, and the translation of research into tangible, meaningful impact for the public good is important.	
	<i>Speakers: Joshua Barker, Dean, School of Graduate Studies and Vice-Provost, Research and Education, University of Toronto</i>	
	<i>Fahim Quadir, Vice-Provost and Dean, School of Graduate Studies and Postdoctoral Affairs, Queen's University</i>	
	<i>Janet Rutledge, Vice Provost and Dean, Graduate School, University of Maryland, Baltimore County</i>	
	VOICE OF THE ONLINE GRADUATE LEARNER	YERBA BUENA SALONS 4-6
	SPONSORED BY WILEY UNIVERSITY SERVICES	
	Since the COVID-19 pandemic began, there have been significant shifts in online students' learning preferences and decision-making behaviors. In this session, key findings from an annual survey of prospective, current, and past online graduate students will be shared, along with insights revealed through analysis of year-over-year data. Participants will learn strategies to adapt to student expectations and discuss how to implement these recommendations.	

*Speakers: David Capranos, Director, Market Strategy and Research, Wiley University Services
Roxanne Gonzales, Vice President, Academic Affairs, New Mexico Highlands University*

USING DATA TO RIGHT-SIZE GRADUATE PROGRAMS

YERBA BUENA SALONS 1-3

WAGS organized session

The pandemic and other societal and political realities present daunting challenges to many universities and have sometimes necessitated deep, institutional curricular reflection and revision to meet strategic needs. Data informing these efforts are often informal, from various sources, and subject to changes in institutional reporting. Confident decision making can be enhanced through robust dashboards for various constituents and decision makers. Examples of dashboards, including performance indicators, and their most effective implementation will be discussed.

*Speakers: Maribeth Watwood, Vice Provost and Dean, Graduate Studies, Northern Arizona University
Rossitza Wooster, Dean, Graduate School, Portland State University*

12:00 PM - 1:00 PM

NETWORKING LUNCHEON

YERBA BUENA SALON 8

1:15 PM - 1:45 PM

LIGHTNING ROUND SESSIONS

IDENTIFYING, MEASURING, AND SUPPORTING MENTAL WELL-BEING IN TODAY'S GRADUATE STUDENTS

YERBA BUENA SALONS 1-3

SPONSORED BY VECTOR SOLUTIONS

Today's graduate students face immense pressure, often navigating concurrent family and professional responsibilities. With the rise in mental health concerns for students, a method is discussed for measuring mental well-being in graduate students through a digital training course. Utilizing robust datasets related to undergraduate and graduate students, attendees will consider options for doing so and investigate ways to proactively address these issues on their campuses.

*Speakers: Mike Martynowicz, Research Lead, Impact Team, Vector Solutions
Holly Rider, Vice President, Education Strategy, Vector Solutions*

SKILLS AND TRAINING: HELPING RESEARCHERS DEVELOP THE CONFIDENCE TO ACHIEVE THEIR FULL POTENTIAL

YERBA BUENA SALONS 4-6

SPONSORED BY NATURE PORTFOLIO

In this session, Springer Nature Research Solutions will present key insights into researcher training and professional development needs, taken from extensive surveys and interviews. We will cover the topics and skills of most interest to researchers - where they need training and wider professional development support - and the solutions we have developed. Specific training needs in the Americas will be discussed and how these compare across the global research landscape.

*Speaker: Gaynor Roberts, Head of Continuing Professional Development, Springer Nature
Nicole Skinner, Publishing Manager, Springer Nature*

RECRUIT, EMPOWER, AND CELEBRATE STUDENT SUCCESS

YERBA BUENA SALONS 10-12

SPONSORED BY ACADEMIC ANALYTICS

Are you showcasing your graduates' achievements? Are you able to tell their story? Join us for a session that will focus on following the career paths of PhD, post-doc, master's and bachelor's graduates. Learn how universities can use this data to recruit prospective students into graduate programs and help them to find mentors, interdisciplinary research collaborators, and funding opportunities.

*Speaker: Kathy Felts, Vice President of Client Engagement, Academic Analytics, LLC
Jeni Hart, Dean, Graduate School and Vice Provost, Graduate Studies, University of Missouri*

HARNESSING VIDEO TO IMPROVE OPPORTUNITY, FAIRNESS, AND SUCCESS

YERBA BUENA SALONS 13-15

SPONSORED BY COLLEGENET

As institutional costs increase, how can graduate schools maintain a focus on opportunity? In this session, learn how new video technology can be leveraged to save administrative time and expense while supporting access and fairness. We will also explore how asynchronous video interviewing can help level the playing field for graduate students in competitive areas such as admissions, scholarships, and fellowships, in addition to improving the on-campus hiring processes.

*Speaker: Mark Bridges, Associate Vice President, Client Relations, CollegeNET
Bruce Sylva, Senior Director, StandOut Sales, CollegeNET*

2:00 PM - 4:00 PM

EXHIBITS OPEN

YERBA BUENA SALON 7

2:00 PM - 3:30 PM

PLENARY IV

YERBA BUENA SALON 9

ETHICAL LEADERSHIP FOR GRADUATE DEANS

Graduate leaders often face ethical questions, on both institutional and individual levels. How does a leader in graduate education navigate complex issues where various ethical principles may be in conflict? This session will provide attendees with tools and strategies for setting the tone, supporting strong educational environments, untangling ethical dilemmas, and making the best possible decisions for graduate students and institutions.

*Chair: April Boulton, Dean, Graduate School, Hood College
Speaker: C.K. Gunsalus, Director, National Center for Professional and Research Ethics (NCPRE)*

3:30 PM - 4:00 PM

REFRESHMENT BREAK

YERBA BUENA SALON 7

4:00 PM - 5:00 PM

CONCURRENT SESSIONS

A PLACE TO BE: A FOCUS ON GENDER AND SEXUAL IDENTITY **YERBA BUENA SALONS 10-12**

This session will focus on creating spaces that include and support graduate students of all genders and sexual orientations. A variety of topics will be discussed: creating cultures of respect, developing policies that accommodate the needs of different genders and sexual identities, and navigating legislation that may affect students' access to healthcare.

*Speakers: William Graves, Dean, Graduate College, Iowa State University
Jeni Hart, Dean, Graduate School and Vice Provost, Graduate Studies, University of Missouri
Cari Moorhead, Dean, Graduate School, University of New Hampshire*

CONTEMPORARY APPROACHES TO MASTER'S ADMISSIONS

YERBA BUENA SALONS 13-15

The master's degree has always embraced innovation and change. In response to new enrollment challenges, master's admissions has incorporated a series of new tools including auto-admits, microcredentials as master's admissions pathways, and evolving models of holistic review. This session will examine these new tools and how they have been implemented at different types of institutions.

*Speakers: Philip Anloague, Associate Provost, Graduate Academic Affairs, University of Dayton
Kellie Cude, Associate Provost, Senior Associate Vice President, Academic Affairs and Dean, Graduate School, Texas A&M University-Central Texas
Jennifer Roberts, Vice Provost, Academic Affairs and Graduate Studies, The University of Kansas*

BEYOND THREE-MINUTE THESIS: EXPANDING GRADUATE

YERBA BUENA SALONS 1-3

STUDENTS' ABILITY TO COMMUNICATE THEIR RESEARCH TO MULTIPLE AUDIENCES

CSGS organized session

Graduate education leaders largely agree on the need to train students to convey their research and articulate its value to outside audiences. However, few institutions have launched comprehensive initiatives to meet this need. This interactive session will scan the landscape of current research communication training and ponder innovative methods to

integrate this training into program curricula for social science, humanities, and STEM students.

Speaker: Jill Huerta, Executive Director, Center for Graduate Life and Learning, University of North Carolina, Charlotte

CREATING A TRANSPARENT STUDENT EXPERIENCE: BEST PRACTICES TO IMPROVE GRADUATE STUDENT SUCCESS

YERBA BUENA SALONS 4-6

SPONSORED BY CAYUSE

As graduate programs evaluate the best practices required to drive higher levels of student engagement and improve success rates, providing transparency in the student experience is critical. This session will discuss modern approaches to drive transparency, how technology can aid in this process, and draw on the collective audience experience to share successes which can be applied in your university.

*Speakers: Jason Porter, Senior Vice President, Global Growth, Cayuse
Noelle Selkow, Director, Graduate School, Illinois State University*

5:15 PM - 6:15 PM CGS ADVANCEMENT ADVISORY COMMITTEE MEETING NOB HILL A

5:00 PM - 6:00 PM DEANS OF COLOR NETWORKING NOB HILL C

Join us to meet and network with other colleagues of color within graduate education. Participants will have the opportunity to make connections across institutions, meet members of the CGS Diversity and Inclusiveness Advisory Committee, share resources, and discuss our experiences navigating our positions within academia.

5:00 PM - 6:30 PM CGS MASTER'S COMMITTEE MEETING NOB HILL B

SATURDAY, DECEMBER 10

7:00 AM - 8:00 AM IELTS USA BREAKFAST YERBA BUENA SALON 8

Breakfast open to all attendees

SUPPORTING INTERNATIONAL GRADUATE STUDENTS FROM APPLICATION TO ENROLLMENT

IELTS not only assesses English proficiency, we support international students' success throughout their studies. Join IELTS USA for breakfast and learn about the innovative ways IELTS is supporting international graduate students. We will share updates that are useful to both prospective students and university staff, from streamlining the score delivery process to launching the Andrea Scott International Graduate Scholarship.

*Speakers: Donna Cameron, Associate Manager, Higher Education, IELTS USA
Robert Ruiz, Vice President, Strategic Enrollment, Liaison International
Marianne Schlickeisen, Graduate Program and Research Manager, IELTS USA*

8:00 AM - 8:30 AM CGS ANNUAL BUSINESS MEETING YERBA BUENA SALON 9

President: Julie Coonrod, Chair, Board of Directors, Council of Graduate Schools and Dean, Graduate Studies, The University of New Mexico

President's Report: Suzanne T. Ortega, President

Board of Directors' Report: Julie Coonrod, Chair

Election Results

Committee Reports

8:30 AM - 10:00 AM PLENARY V YERBA BUENA SALON 9

PURPOSE AND RESILIENCE IN GRADUATE EDUCATION: WHAT MATTERS MOST AND HOW TO MAKE IT HAPPEN

Purpose is key to resilience in times of uncertainty — but practically speaking, how do we put it into action in our everyday lives? This talk will demystify the concept of purpose, translate

recent research into practical application and provide an actionable roadmap for students, faculty and administrators who seek to find their own personal purpose and encourage others on their journeys of meaning.

Chair: William Karpus, Dean, Graduate School, University of Wisconsin-Madison

Speaker: Christine Whelan, Clinical Professor, Consumer Science, School of Human Ecology, University of Wisconsin-Madison

10:00 AM - 10:30 AM

COFFEE BREAK

YERBA BUENA FOYER

10:30 AM - 12:00 PM

PLENARY VI

YERBA BUENA SALON 9

THREE-MINUTE THESIS (3MT®): SHOWCASE AND ROUNDTABLE DISCUSSION

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Globally, universities and regional organizations of graduate schools are launching 3MT® competitions to help prepare graduate students to communicate the value of their research to a broad audience. This plenary session will showcase the winners of regional competitions and conclude with a roundtable discussion and People's Choice award. Students will reflect on their experiences, offering insights that can help graduate schools develop successful 3MT® competitions and other programs designed to hone students' communication skills.

Presider: Philippe-Edwin Bélanger, Graduate Studies Director, INRS-Université du Québec

Winners: Atia Amin, CAGS Awardee, McGill University

Jennelle Chuah, CSGS Awardee, West Virginia University

Tabitha DiBacco, MAGS Awardee, Western Michigan University

María Dolores Durán Domínguez, COMEPO Awardee, ITESO (Instituto Tecnológico y de Estudios Superiores de Occidente)

Matthew Ellis, NAGS Awardee, Yale University

Carmen Reese Foster, CSGS Awardee, University of Alabama

Emiliano Gutierrez-Popoca, NAGS Awardee, Brandeis University

Karla Marina Delgado Machuca, COMEPO Awardee, University of Colima

Dalton Miller, WAGS Awardee, Boise State University

Desire Ortiz Torres, MAGS Awardee, University of Illinois-Chicago

Soon Mun (Alice) Wong, WAGS Awardee, Chapman University

12:00 PM

MEETING CLOSING

YERBA BUENA SALON 9

Suzanne T. Ortega, President, Council of Graduate Schools

Graham Hammill, 2023 Chair, Board of Directors, Council of Graduate Schools and Vice Provost, Educational Affairs and Dean, Graduate School, University at Buffalo, SUNY

MEETING SPONSORS

