<table>
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<th>Time</th>
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<td>8:00 AM - 6:00 PM</td>
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| 8:30 AM - 12:00 PM | **CGS Board of Directors Meeting**  
Julie Coonrod, Chair, Board of Directors, Council of Graduate Schools and Dean, Graduate Studies, The University of New Mexico |
| 9:00 AM - 11:00 AM | **Pre-meeting Workshops** (Pre-registration required)  
**Making the Case for Centralized Support of Graduate Education**  
Making the case for the resources necessary to support graduate students’ academic and career success is perhaps the single most important part of a dean’s job. Sometimes, this work involves advocating for a graduate school or other central office. Learn from colleagues who have served as CGS consultants on this topic about the common issues that graduate leaders face and the strategies, tactics, tools, and resources that can help deans lead, rather than lag, organizational transformation.  
**Moderator:** Robert Augustine, Senior Vice President Emeritus, Council of Graduate Schools  
**Speakers:** James Ahern, Vice Provost and Dean, School of Graduate Education, University of Wyoming  
Lisa Boehm, Dean, College of Graduate Studies, Bridgewater State University  
Laurence Bray, Associate Provost, Graduate Education, George Mason University  
William Karpus, Dean, Graduate School, University of Wisconsin-Madison |
|              | **Navigating in a Sea of Uncertainty: Legal Issues in Graduate Education**  
Legal decisions at all levels are shaping the evolution of the American higher education enterprise. Graduate education is no exception. Join our speaker as he provides an overview of selected legal issues currently affecting graduate schools and share some practical methods on engaging legal counsel on matters facing graduate deans.  
**Speaker:** David M. Robinson, Chief Campus Counsel, University of California, Berkeley |
NEW MODELS OF INTERNATIONAL RECRUITMENT AND STUDENT SUPPORT

Changes in the composition of international sending countries brings new questions and challenges. What are the benefits of engaging recruiting services versus utilizing university resources to establish on the ground networks in emerging markets? What are successful models of student financial support with both new and well-established partners? This workshop will provide concrete examples of existing models and a forum for discussing innovations in international student recruitment.

Speakers: Mary Carrington, Interim Executive Director, Graduate Studies, Governor’s State University
Jean-Pierre Delplanque, Vice Provost and Dean, Graduate Studies, University of California, Davis
Michael Lazzara, Associate Vice Provost of Academic Programs and Partnerships, Global Affairs, University of California, Davis
Curt Rom, Dean, Graduate School and International Education, University of Arkansas

LUNCH ON YOUR OWN

2:00 PM - 4:00 PM  PRE-MEETING WORKSHOPS (PRE-REGISTRATION REQUIRED)

MENTORING TO SUPPORT DIVERSE STUDENTS AND CAREERS  YERBA BUENA SALONS 10-12

A student-centered approach to mentoring recognizes student’s unique experiences: the mentor is prepared to recognize the identities students bring to graduate school, to understand the challenges and needs they encounter in navigating the degree, and to support diverse career goals. This session will provide strategies for engaging the student as a co-collaborator in the mentoring process and provide data and insights from mature mentoring models.

Speakers: David Daleke, Interim Dean, Graduate School and Vice Provost, Graduate Education and Health Sciences, Indiana University
Debra Jackson, Associate Vice President, Academic Affairs and Dean, Academic Programs, California State University, Bakersfield

REDUCING THE COST OF A GRADUATE DEGREE: STRATEGIES TO SUPPORT STUDENT PROGRESS AND COMPLETION  YERBA BUENA SALONS 4-6

As conversations about graduate student debt continue, graduate leaders understand the need to reduce costs while maintaining high program standards and levels of student satisfaction. To achieve these goals, many institutions have implemented programs and policies that accelerate time to degree, utilize online and hybrid modalities, and increase transferable credit. This workshop will feature several successful models as well as tactics to manage obstacles that may hinder innovation.

Speakers: Wojtek Chodzko-Zajko, Dean, Graduate College, University of Illinois, Urbana-Champaign
Mark Garrison, Dean, Graduate Studies, Morgan State University
Elizabeth Wentz, Vice Provost and Dean, Graduate College, Arizona State University

REVIEW OF GRADUATE PROGRAMS: MASTER’S AND DOCTORAL  YERBA BUENA SALONS 1-3

Assessing the quality of master’s and doctoral programs is essential for effective decision making and optimal impact. The presenters will provide strategies for meaningful and manageable program review. Participants will discuss review processes using program outcomes for impact, and directions needed for innovation, and change. Presenters will conclude with perspectives on how to incorporate feedback from external reviewers and accreditation requirements into program reviews.

Speakers: Peter Harries, Dean, Graduate School, North Carolina State University
Joy Williamson-Lott, Dean, Graduate School, University of Washington
FUNDRAISING AS A CRITICAL INSTRUMENT FOR IMPROVING GRADUATE EDUCATION

In times of financial stress, private fundraising is both more essential and more challenging. This workshop will explore how a graduate school can secure philanthropic support when it has to compete with undergraduate colleges and professional schools on universities’ fundraising priority lists. The speakers will share best practices on how to implement targeted fundraising for the graduate school within the larger context of the university. They will also address the use of internal and external strategies to collaborate when setting priorities and communicating development objectives within and among university units.

Speakers: John Lofthus, Assistant Dean, Development, Graduate Division, University of California, Santa Barbara
Lisa Tedesco, Dean Emerita, James T. Laney School of Graduate Studies, Emory University and Dean-in-Residence (2021-2022), Council of Graduate Schools

4:00 PM - 5:00 PM  HSI NETWORKING  NOB HILL A
Join your HSI colleagues in a discussion of our shared goals of enrolling, supporting, and graduating increased numbers of Hispanic masters and doctoral students. Learn about the newly formed alliance of Hispanic Serving Research Universities (HSRU) Alliance and its goals to double the number of Hispanic doctoral students toward a 20% increase in the Hispanic professoriate. Conversation will focus on strategies for reaching those goals and the way that work of all institutions can contribute to it.

4:00 PM - 5:00 PM  HBCU NETWORKING  NOB HILL B
Attention HBCU colleagues. Join this networking event and meet with colleagues at other HBCU institutions to catch-up, share ideas and initiatives, and discuss common issues and interests.

4:30 PM - 5:30 PM  LGBTQ+ NETWORKING  NOB HILL C
All LGBTQ+ and allied attendees are encouraged to attend this networking event. In addition to building community and discussing current climate, we hope for sharing of ideas and discussion of repositories to help build greater supports for your LGBTQ+ graduate students.

5:00 PM - 6:00 PM  NEW MEMBER AND FIRST-TIME ATTENDEE MEET AND GREET  ATRIUM
Don't miss this opportunity to meet CGS staff and other first-time attendees. All first-time attendees and new members are encouraged to attend this networking event.

6:00 PM - 7:30 PM  OPENING RECEPTION  YERBA BUENA SALON 8

THURSDAY, DECEMBER 8

7:00 AM - 5:00 PM  REGISTRATION  NORTH REGISTRATION

7:00 AM - 8:30 AM  CGS ADVISORY COMMITTEE ON ADVOCACY AND PUBLIC POLICY MEETING  NOB HILL A

7:00 AM - 8:30 AM  CGS RESEARCH AND INFORMATION SERVICES COMMITTEE MEETING  NOB HILL B

7:30 AM - 8:30 AM  PROQUEST, PART OF CLARIVATE BREAKFAST  YERBA BUENA SALON 8
Breakfast open to all attendees

THE GRADUATE STUDENT PERSPECTIVE: APPROACHES TO TEXT AND DATA MINING
This panel will explore the role of state-of-the-art technologies in accelerating the research process and disseminating findings. One former and two current graduate students from Stanford University will share their experiences working on text and data mining projects. Discussion will highlight ProQuest's TDM Studio (a collaborative text and data mining
workbench platform) and analytic enhancements (citation connections) to the ProQuest Dissertations & Theses Global collection.

Speakers:    Levi Boxell, Alum, PhD Economics, School of Humanities & Sciences, Stanford University
Taylor LiCausi, Doctoral Candidate, Graduate School of Education, Stanford University
Gilia C. Smith, PhD, Director of Academic Relations, ProQuest, part of Clarivate

7:30 AM - 8:30 AM  NETWORKING BREAKFAST FOR ASSISTANT AND ASSOCIATE DEANS  SOMA
SPONSORED BY DUOLINGO ENGLISH TEST
Presider:    Lisa Tedesco, Dean Emerita, James T. Laney School of Graduate Studies, Emory University and Dean-in-Residence (2021-2022), Council of Graduate Schools

8:00 AM - 8:30 AM  MORNING COFFEE  YERBA BUENA SALON 7
8:00 AM - 12:00 PM  EXHIBITS OPEN  YERBA BUENA SALON 7
8:30 AM – 9:00 AM  WELCOME AND OPENING SESSION  YERBA BUENA SALON 9
Julie Coonrod, Chair, Board of Directors, Council of Graduate Schools and Dean, Graduate Studies, The University of New Mexico
Suzanne T. Ortega, President, Council of Graduate Schools

9:00 AM - 10:00 AM  PLENARY I  YERBA BUENA SALON 9
THE SUPREME COURT AND THE FUTURE OF DIVERSITY IN HIGHER EDUCATION- LaPidus Lecture
The LaPids lecture was established to honor the late Jules B. LaPids, a past-president of CGS. The lecture is delivered each year by an international leader and visionary thinker.

The Supreme Court has two cases on its docket concerning the future of affirmative actions by public and private colleges and universities. What are the cases before the Court and what is the Court likely to do? If the Court overrules precedents and concludes that colleges and universities cannot use race as a factor in admissions decisions, what steps will schools be able to take to ensure a diverse student body and diverse faculty?
Chair:    Julie Coonrod, Chair, Board of Directors, Council of Graduate Schools and Dean, Graduate Studies, The University of New Mexico
Speaker:    Gary Orfield, Distinguished Research Professor of Education, Law, Political Science and Urban Planning, UCLA School of Law

10:00 AM - 10:45 AM  REFRESHMENT BREAK  YERBA BUENA SALON 7
SPONSORED BY:
UNIVERSITY OF CALIFORNIA, BERKELEY
UNIVERSITY OF CALIFORNIA, DAVIS
UNIVERSITY OF CALIFORNIA, IRVINE
UNIVERSITY OF CALIFORNIA, LOS ANGELES
UNIVERSITY OF CALIFORNIA, MERCED
UNIVERSITY OF CALIFORNIA, RIVERSIDE
UNIVERSITY OF CALIFORNIA, SAN DIEGO
UNIVERSITY OF CALIFORNIA, SAN FRANCISCO
UNIVERSITY OF CALIFORNIA, SANTA BARBARA
UNIVERSITY OF CALIFORNIA, SANTA CRUZ

10:00 AM - 10:45 AM  HUMANITIES COALITION GROUP MEETING  NOB HILL C

10:45 AM - 11:45 AM  CONCURRENT SESSIONS
STEWARDS OF PLACE: REGIONAL COMPREHENSIVE UNIVERSITIES  YERBA BUENA SALONS 10-12 AND THEIR IMPORTANCE TO STATE AND LOCAL COMMUNITIES
In this session, panelists will participate in an in-depth discussion on the important role that graduate education at regional universities plays in preparing students for jobs that are critical
to local and state economies; developing diverse pipelines for faculty at all levels of education, including K-12 schools and community colleges; and providing expertise and research to address community needs. In addition, during the session insights from recent research and policy projects will be shared.

Speakers: Kristen Eichhorn, Dean, Graduate Studies, State University of New York, Oswego
Brian Kloeppe, Dean, Graduate School and Research, Western Carolina University
Chevelle Newsome, Dean, Graduate Studies, California State University, Sacramento

BEYOND GRANT WRITING: PREPARING HUMANITIES PHD’S TO NAVIGATE THE WORLD OF SPONSORED PROJECTS

Grant-writing skills, exposure to the diverse landscape of funding bodies, and networks in the foundation world can help PhDs support their own scholarship as well as the work of institutions that employ them. Learn how universities participating in a Mellon-funded CGS project are expanding the preparation of humanities PhDs in this area, supporting transitions to careers both inside and outside academia.

Speakers: Emily Barman, Dean, Graduate School and Vice Provost, Graduate Education, Loyola University Chicago
Stephen Crites, Dean, Graduate School, and Vice Provost, Graduate Studies, The University of Texas at El Paso
Gillian Hayes, Dean, Graduate Division and Vice Provost, Graduate Education, University of California, Irvine

ADDRESSING ENROLLMENT STAFFING CHALLENGES

SPONSORED BY EAB

Throughout the pandemic, higher education lost up to 11% of its labor force. Join us for an in-depth discussion of the workplace stressors and talent shortages impacting graduate schools and enrollment teams. Attendees will learn how graduate leaders’ perceptions of their work environment has changed in recent years and key capabilities graduate schools can invest in to be competitive in a crowded talent landscape.

Speakers: Beth Donaldson, Senior Consultant and Principal, EAB
Chad Eickhoff, Chief Enrollment Strategist, Northern Arizona University
Maribeth Watwood, Dean, Graduate College, Northern Arizona University

CREATING COMMUNITY AND PROGRAM INCLUSIVITY AND SUPPORT

NAGS organized session

Understanding the available initiatives and resources available to support institutional and department-based inclusivity and equity is crucial toward making progress on DEI-related efforts. Panelists in this session will discuss leading activities from a variety of angles and sectors, including the Council of Graduate Schools’ Social Justice and Anti-Racism Resources, the National Science Foundation’s Unlearning Racism in Geosciences (URGE) program and intersecting efforts between community-engaged scholarship and equity and inclusion.

Speakers: Barbara Knuth, Professor and Graduate School Dean Emerita, Cornell University
Dovev Levine, Assistant Dean, Graduate School, University of New Hampshire
Alexandra Padilla, WHOI-USGS Postdoctoral Scholar, Department of Applied Ocean Physics and Engineering, Woods Hole Oceanographic Institution

12:00 PM - 1:30 PM

AWARDS CEREMONY AND LUNCHEON

Presider: Suzanne T. Ortega, President, Council of Graduate Schools

CGS/PROQUEST DISSERTATION AWARD IN MATHEMATICS, PHYSICAL SCIENCES, AND ENGINEERING
CGS/PROQUEST DISSERTATION AWARD IN THE SOCIAL SCIENCES

GUSTAVE O. ARLT AWARD

ASSISTANT AND ASSOCIATE DEANS LEADERSHIP AWARD

Award support provided by Duolingo English Test
DEBRA W. STEWART LEADERSHIP AWARD

ETS/CGS AWARD FOR INNOVATION IN PROMOTING SUCCESS IN GRADUATE EDUCATION

2:00 PM - 5:00 PM  EXHIBITS OPEN  YERBA BUENA SALON 7

2:30 PM - 4:00 PM  PLENARY II  YERBA BUENA SALON 9

MASTER’S AND DOCTORAL EDUCATION AND THE FUTURE OF WORK

How will master’s and doctoral education need to evolve to meet the changing needs of the highly skilled workforce? Matt Sigelman, President of the Burning Glass Institute, will share recent labor market data and insights designed to help graduate deans and programs respond to the current moment and prepare for the future. Participants will learn about trends relevant to specific fields, degrees, and jobs.

Chair: Rodney Priestly, Dean, Graduate School, Princeton University
Speaker: Matt Sigelman, President, The Burning Glass Institute

4:00 PM - 4:30 PM  REFRESHMENT BREAK  YERBA BUENA SALON 7

SPONSORED BY:
CALIFORNIA STATE UNIVERSITY, STANISLAUS
SAN DIEGO STATE UNIVERSITY

4:30 PM - 5:30 PM  CONCURRENT SESSIONS

THE NEW FACE OF STUDENT AFFAIRS IN GRADUATE SCHOOL  YERBA BUENA SALONS 10-12

The COVID pandemic and political landscape of race and reproductive rights have created new and increasing demands for student affairs support for graduate students. This session will address what constitutes the landscape of graduate student affairs and what partnerships, resources, and staffing are needed to meet demand and enhance effectiveness of the services provided.

Speakers: Susan Carvalho, Associate Provost and Dean, Graduate School, The University of Alabama 
Bonnie Ferri, Vice Provost, Graduate and Postdoctoral Education, Georgia Tech
Chris Nelson, Dean, School of Graduate Studies, University of North Dakota

TEACHING THE WORLD: MENTORING IN A GLOBAL CONTEXT  YERBA BUENA SALONS 13-15

Graduate schools are globalizing. To serve a more international body of students, mentors should reach across national boundaries to learn from one another in developing new training strategies and practices. This session will explore how graduate education leaders from across the globe have evolved new philosophies, strategies, and practices to support diverse, international student bodies.

Speakers: Hans-Joachim Bungartz, Graduate Dean, Technical University of Munich
Graham Hammill, Vice Provost, Academic Affairs and Dean, Graduate School, University at Buffalo, SUNY
Adham Ramadan, Associate Provost for Research and Dean of Graduate Studies, the American University in Cairo

TECHNOLOGY AND TOOLS IN GRADUATE ENROLLMENT MANAGEMENT  YERBA BUENA SALONS 4-6

SPONSORED BY Liaison International

From CRM and advanced analytics for enrollment marketing to custom apps focused on financial aid and student success, graduate leaders are under increasing pressure to assess and implement technology that will support their university’s goals. This session will provide a framework for evaluating technology solutions, review some of the most popular tools in the grad space, and challenge participants to think strategically about their tech investments.

Speakers: Julie Masterson, Associate Provost and Dean, Graduate College, Missouri State University
Stephen Taylor, Research Director, Graduate Education, Liaison International
EMPOWERING UNIVERSITIES’ MASTER’S AND DOCTORAL STUDENTS FOR TOMORROW: THE HUMANITIES WITHOUT WALLS CONSORTIUM AND NEW PATHWAYS FOR GRADUATE TRAINING

MAGS organized session

Since 2014, the Humanities Without Walls (HWW) consortium based at the Humanities Research Institute at the University of Illinois, Urbana-Champaign, and funded from The Andrew W. Mellon Foundation, has offered a three-week summer fellowship workshop introducing PhD students in the humanities to career paths available with advanced degrees. This panel will explore HWW’s impact on the evolution of career diversity programming linking graduate students, faculty, and university leadership as co-designers in graduate education reform efforts.

Speakers: Nusaiba Chowdhury, PhD Candidate, Anthropology and 2022 Humanities Without Walls Fellow, Southern Methodist University
Christine Getz, Associate Dean, Graduate Education and Outreach and Engagement, College of Liberal Arts and Sciences, University of Iowa
Margaret Nettesheim Hoffmann, Associate Director of Career Diversity, Humanities Without Walls, Marquette University
Douglas Woods, Vice Provost, Professional and Graduate Studies and Dean, Graduate School, Marquette University

5:30 PM - 6:00 PM CENTER FOR THE INTEGRATION OF RESEARCH, TEACHING AND LEARNING (CIRTL) MEET AND GREET

CIRTL is committed to advancing the teaching of STEM disciplines in higher education through a learning community of diverse research universities mutually engaged in teaching-as-research activities. This meet and greet event is open to all current and prospective CIRTL members.

6:00 PM - 7:00 PM RECEPTION FOR ALL PARTICIPANTS SPONSORED BY CAYUSE AND NATURE PORTFOLIO

FRIDAY, DECEMBER 9

7:30 AM - 5:00 PM REGISTRATION NORTH REGISTRATION

7:00 AM - 8:30 AM CGS DIVERSITY AND INCLUSIVENESS ADVISORY COMMITTEE MEETING Nob Hill C

7:30 AM - 8:30 AM ETS BREAKFAST YERBA BUENA SALON 8

Breakfast open to all attendees

THROUGH THE LEARNER LENS: BUILDING A GRADUATE COMMUNITY

The current higher education landscape reflects the many paths that learners embark on to pursue their individual goals. Every learner has distinct needs and access to resources and tools as they apply, enroll and succeed in graduate-level work. This panel will discuss the needs of prospective and current students, as well as recent research aimed at helping institutions understand the inherent differences in today’s learner journeys.

Moderator: Jack Klett, Associate Director of Academic Partnerships, Global Higher Education, ETS
Speakers: John Augusto, ETS Graduate Education Advisor and Associate Dean, Strategic Initiatives, Georgia State University
Julie J. Masterson, Associate Provost and Dean, Graduate College, Missouri State University
Chevelle Newsome, Dean, Graduate Studies, California State University Sacramento

7:30 AM - 9:00 AM NAGS EXECUTIVE COMMITTEE BREAKFAST Nob Hill A

7:30 AM - 9:00 AM WAGS EXECUTIVE COMMITTEE BREAKFAST Nob Hill B
8:00 AM - 9:00 AM  MORNING COFFEE  YERBA BUENA SALON 7
8:00 AM - 12:00 PM  EXHIBITS OPEN  YERBA BUENA SALON 7
9:00 AM - 10:30 AM  PLENARY III  YERBA BUENA SALON 9

CATALYZING INNOVATION AND PROGRESS: A CONVERSATION WITH LUIS VON AHN
In this moderated discussion, technology pioneer Luis von Ahn will share his perspective on a number of topics including graduate education as an incubator for innovation, how technology can address complex global challenges, and the importance of expanding educational opportunities with the Global South.

Chair: Michael Cunningham, Associate Provost for Graduate Studies and Research, Tulane University
Speaker: Luis von Ahn, Founder and President, Luis von Ahn Foundation

10:30 AM - 11:00 AM  REFRESHMENT BREAK  YERBA BUENA SALON 7

SPONSORED BY:
ARIZONA STATE UNIVERSITY
NORTHERN ARIZONA UNIVERSITY
UNIVERSITY OF OREGON

11:00 AM - 12:00 PM  CONCURRENT SESSIONS  YERBA BUENA SALONS 10-12

NEW MODELS FOR GRADUATE EDUCATION COLLABORATIONS WITH/AND IN AFRICA
Internationalization, student mobility, and the preparation of future faculty are key elements of a graduate school’s strategic planning process. What do modern global partnerships look like? How can we build a global network of networks that fosters two-way student exchanges? New and emerging models of collaboration and capacity building with universities in Africa are explored in this session.

Speakers: H. Dele Davies, Senior Vice Chancellor, Academic Affairs and Dean, Graduate Studies, University of Nebraska Medical Center
Mark Garrison, Dean, Graduate Studies, Morgan State University
June-Rose Ngcobo, Manager, International Partnerships and Projects and Acting Head, Graduate Support Hub, University of Pretoria

MAKING AN IMPACT: RETHINKING PHD TRAINING THROUGH COMMUNITY ENGAGEMENT
This presentation will demonstrate how creating frameworks that highlight the public impact and transferability of graduate training to the broader, non-academic community can serve to motivate students, especially those for whom care, social justice, and the translation of research into tangible, meaningful impact for the public good is important.

Speakers: Joshua Barker, Dean, School of Graduate Studies and Vice-Provost, Research and Education, University of Toronto
Fahim Quadir, Vice-Provost and Dean, School of Graduate Studies and Postdoctoral Affairs, Queen’s University
Janet Rutledge, Vice Provost and Dean, Graduate School, University of Maryland, Baltimore County

VOICE OF THE ONLINE GRADUATE LEARNER  YERBA BUENA SALONS 4-6
SPONSORED BY WILEY UNIVERSITY SERVICES
Since the COVID-19 pandemic began, there have been significant shifts in online students’ learning preferences and decision-making behaviors. In this session, key findings from an annual survey of prospective, current, and past online graduate students will be shared, along with insights revealed through analysis of year-over-year data. Participants will learn strategies to adapt to student expectations and discuss how to implement these recommendations.
Using Data to Right-Size Graduate Programs

Yerba Buena Salons 1-3

WAGS organized session

The pandemic and other societal and political realities present daunting challenges to many universities and have sometimes necessitated deep, institutional curricular reflection and revision to meet strategic needs. Data informing these efforts are often informal, from various sources, and subject to changes in institutional reporting. Confident decision making can be enhanced through robust dashboards for various constituents and decision makers. Examples of dashboards, including performance indicators, and their most effective implementation will be discussed.

Speakers:
- Maribeth Watwood, Vice Provost and Dean, Graduate Studies, Northern Arizona University
- Rossitza Wooster, Dean, Graduate School, Portland State University

Networking Luncheon

Yerba Buena Salon 8

12:00 PM - 1:00 PM

Lightning Round Sessions

Yerba Buena Salons 1-3

Identifying, Measuring, and Supporting Mental Well-being in Today’s Graduate Students

Sponsored by Vector Solutions

Today’s graduate students face immense pressure, often navigating concurrent family and professional responsibilities. With the rise in mental health concerns for students, a method is discussed for measuring mental well-being in graduate students through a digital training course. Utilizing robust datasets related to undergraduate and graduate students, attendees will consider options for doing so and investigate ways to proactively address these issues on their campuses.

Speakers:
- Mike Martynowicz, Research Lead, Impact Team, Vector Solutions
- Holly Rider, Vice President, Education Strategy, Vector Solutions

Skills and Training: Helping Researchers Develop the Confidence to Achieve Their Full Potential

Sponsored by Nature Portfolio

In this session, Springer Nature Research Solutions will present key insights into researcher training and professional development needs, taken from extensive surveys and interviews. We will cover the topics and skills of most interest to researchers - where they need training and wider professional development support - and the solutions we have developed. Specific training needs in the Americas will be discussed and how these compare across the global research landscape.

Speaker:
- Gaynor Roberts, Head of Continuing Professional Development, Springer Nature
- Nicole Skinner, Publishing Manager, Springer Nature

Recruit, Empower, and Celebrate Student Success

Yerba Buena Salons 10-12

Sponsored by Academic Analytics

Are you showcasing your graduates’ achievements? Are you able to tell their story? Join us for a session that will focus on following the career paths of PhD, post-doc, master’s and bachelor’s graduates. Learn how universities can use this data to recruit prospective students into graduate programs and help them to find mentors, interdisciplinary research collaborators, and funding opportunities.

Speaker:
- Kathy Felts, Vice President of Client Engagement, Academic Analytics, LLC
- Jeni Hart, Dean, Graduate School and Vice Provost, Graduate Studies, University of Missouri
HARNESSING VIDEO TO IMPROVE OPPORTUNITY, FAIRNESS, AND SUCCESS
YERBA BUENA SALONS 13-15
SPONSORED BY COLLEGENET
As institutional costs increase, how can graduate schools maintain a focus on opportunity? In this session, learn how new video technology can be leveraged to save administrative time and expense while supporting access and fairness. We will also explore how asynchronous video interviewing can help level the playing field for graduate students in competitive areas such as admissions, scholarships, and fellowships, in addition to improving the on-campus hiring processes.

Speaker: Mark Bridges, Associate Vice President, Client Relations, CollegeNET
Bruce Sylva, Senior Director, StandOut Sales, CollegeNET

2:00 PM - 4:00 PM EXHIBITS OPEN
YERBA BUENA SALON 7

2:00 PM - 3:30 PM PLENARY IV
YERBA BUENA SALON 9
ETHICAL LEADERSHIP FOR GRADUATE DEANS
Graduate leaders often face ethical questions, on both institutional and individual levels. How does a leader in graduate education navigate complex issues where various ethical principles may be in conflict? This session will provide attendees with tools and strategies for setting the tone, supporting strong educational environments, untangling ethical dilemmas, and making the best possible decisions for graduate students and institutions.

Chair: April Boulton, Dean, Graduate School, Hood College
Speaker: C.K. Gunsalus, Director, National Center for Professional and Research Ethics (NCPRE)

3:30 PM - 4:00 PM REFRESHMENT BREAK
YERBA BUENA SALON 7

4:00 PM - 5:00 PM CONCURRENT SESSIONS

A PLACE TO BE: A FOCUS ON GENDER AND SEXUAL IDENTITY
YERBA BUENA SALONS 10-12
This session will focus on creating spaces that include and support graduate students of all genders and sexual orientations. A variety of topics will be discussed: creating cultures of respect, developing policies that accommodate the needs of different genders and sexual identities, and navigating legislation that may affect students’ access to healthcare.

Speakers: William Graves, Dean, Graduate College, Iowa State University
Jeni Hart, Dean, Graduate School and Vice Provost, Graduate Studies, University of Missouri
Cari Moorhead, Dean, Graduate School, University of New Hampshire

CONTEMPORARY APPROACHES TO MASTER’S ADMISSIONS
YERBA BUENA SALONS 13-15
The master’s degree has always embraced innovation and change. In response to new enrollment challenges, master’s admissions has incorporated a series of new tools including auto-admits, microcredentials as master’s admissions pathways, and evolving models of holistic review. This session will examine these new tools and how they have been implemented at different types of institutions.

Speakers: Philip Anloague, Associate Provost, Graduate Academic Affairs, University of Dayton
Kellie Cude, Associate Provost, Senior Associate Vice President, Academic Affairs and Dean, Graduate School, Texas A&M University-Central Texas
Jennifer Roberts, Vice Provost, Academic Affairs and Graduate Studies, The University of Kansas

BEYOND THREE-MINUTE THESIS: EXPANDING GRADUATE STUDENTS’ ABILITY TO COMMUNICATE THEIR RESEARCH TO MULTIPLE AUDIENCES
YERBA BUENA SALONS 1-3
CSGS organized session
Graduate education leaders largely agree on the need to train students to convey their research and articulate its value to outside audiences. However, few institutions have launched comprehensive initiatives to meet this need. This interactive session will scan the landscape of current research communication training and ponder innovative methods to
integrate this training into program curricula for social science, humanities, and STEM students.

**Speaker:** Jill Huerta, Executive Director, Center for Graduate Life and Learning, University of North Carolina, Charlotte

**Creating a Transparent Student Experience: Best Practices to Improve Graduate Student Success**

YERBA BUENA SALONS 4-6

As graduate programs evaluate the best practices required to drive higher levels of student engagement and improve success rates, providing transparency in the student experience is critical. This session will discuss modern approaches to drive transparency, how technology can aid in this process, and draw on the collective audience experience to share successes which can be applied in your university.

**Speakers:** Jason Porter, Senior Vice President, Global Growth, Cayuse
Noelle Selkow, Director, Graduate School, Illinois State University

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**Saturday, December 10**

**7:00 AM - 8:00 AM**
**IELTS USA Breakfast**

Breakfast open to all attendees

**SUPPORTING INTERNATIONAL GRADUATE STUDENTS FROM APPLICATION TO ENROLLMENT**

IELTS not only assesses English proficiency, we support international students’ success throughout their studies. Join IELTS USA for breakfast and learn about the innovative ways IELTS is supporting international graduate students. We will share updates that are useful to both prospective students and university staff, from streamlining the score delivery process to launching the Andrea Scott International Graduate Scholarship.

**Speakers:** Donna Cameron, Associate Manager, Higher Education, IELTS USA
Robert Ruiz, Vice President, Strategic Enrollment, Liaison International
Marianne Schlickeisen, Graduate Program and Research Manager, IELTS USA

**8:00 AM - 8:30 AM**
**CGS Annual Business Meeting**

**Presiding:** Julie Coonrod, Chair, Board of Directors, Council of Graduate Schools and Dean, Graduate Studies, The University of New Mexico

President’s Report: Suzanne T. Ortega, President
Board of Directors’ Report: Julie Coonrod, Chair
Election Results
Committee Reports

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**8:30 AM - 10:00 AM**
**Plenary V**

**Purpose and Resilience in Graduate Education: What Matters Most and How to Make it Happen**

Purpose is key to resilience in times of uncertainty — but practically speaking, how do we put it into action in our everyday lives? This talk will demystify the concept of purpose, translate
recent research into practical application and provide an actionable roadmap for students, faculty and administrators who seek to find their own personal purpose and encourage others on their journeys of meaning.

Chair:     William Karpus, Dean, Graduate School, University of Wisconsin-Madison
Speaker:  Christine Whelan, Clinical Professor, Consumer Science, School of Human Ecology, University of Wisconsin-Madison

10:00 AM - 10:30 AM  COFFEE BREAK  YERBA BUENA FOYER
10:30 AM - 12:00 PM  PLENARY VI  YERBA BUENA SALON 9

THREE-MINUTE THESIS (3MT®): SHOWCASE AND ROUNDTABLE DISCUSSION
SPONSORED BY PROQUEST, PART OF CLARIVATE
Globally, universities and regional organizations of graduate schools are launching 3MT® competitions to help prepare graduate students to communicate the value of their research to a broad audience. This plenary session will showcase the winners of regional competitions and conclude with a roundtable discussion and People’s Choice award. Students will reflect on their experiences, offering insights that can help graduate schools develop successful 3MT® competitions and other programs designed to hone students’ communication skills.

Presider:    Philippe-Edwin Bélanger, Graduate Studies Director, INRS-Université du Québec
Winners:  Atia Amin, CAGS Awardee, McGill University
          Jennelle Chuah, CSGS Awardee, West Virginia University
          Tabitha DiBacco, MAGS Awardee, Western Michigan University
          María Dolores Durán Domínguez, COMEPO Awardee, ITESO (Instituto Tecnológico y de Estudios Superiores de Occidente)
          Matthew Ellis, NAGS Awardee, Yale University
          Carmen Reese Foster, CSGS Awardee, University of Alabama
          Emiliano Gutierrez-Popoca, NAGS Awardee, Brandeis University
          Karla Marina Delgado Machuca, COMEPO Awardee, University of Colima
          Dalton Miller, WAGS Awardee, Boise State University
          Desire Ortiz Torres, MAGS Awardee, University of Illinois-Chicago
          Sook Mun (Alice) Wong, WAGS Awardee, Chapman University

12:00 PM  MEETING CLOSING  YERBA BUENA SALON 9

Suzanne T. Ortega, President, Council of Graduate Schools
Graham Hammill, 2023 Chair, Board of Directors, Council of Graduate Schools and Vice Provost, Educational Affairs and Dean, Graduate School, University at Buffalo, SUNY
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